

Summary of General Fund Outturn Position 2008/09

	2008/2009 Revised Budget	2008/2009 Outturn Actuals	2008/2009 Outturn (Underspend) / Overspend
	£000	£000	£000
Assistant Chief Executive	4,128	4,344	216
Director of Planning and Regeneration	2,836	2,614	-222
Director of Finance and Support	18,253	14,701	-3,552
Director of Housing	1,546	1,516	-30
Borough Solicitor	1,316	1,355	39
Director of Environment and Culture	13,166	13,529	363
Total Variations within Budget Managers Control	41,245	38,059	-3,186
<u>Technical Accounting Adjustments within Controllable Budgets</u>			
Insurance Provision	0	-180	-180
Adjustment to Bad Debt Provision	0	-204	-204
Revenue Expenditure Funded by Capital by Statute	0	3,124	3,124
	0	2,740	2,740
Total Controllable	41,245	40,799	-446
<u>Technical Accounting Adjustments out of Budget Manager Control</u>			
Capital Grants Applied to Revenue Expenditure Funded by Capital by Statute	0	-1,274	-1,274
Net Capital Charges	0	10,431	10,431
Net Support Service Recharges	-7,399	-5,351	2,048
	-7,399	3,806	11,205
Total Net Cost of Services	33,846	44,605	10,759
<u>Other Technical Accounting Variations</u>			
Pensions Technical Adjustment	0	1,822	1,822
Area Based Grant and Car Parking Funding	-508	0	508
Capital Financing for Revenue Expenditure Funded by Capital by Statute	0	-1,849	-1,849
Revenue Contributions to Capital	0	1	1
Interest and Financing	146	-178	-324
Financial Instruments Technical Adjustment	0	-463	-463
Reversal of Capital Charges	0	-10,431	-10,431
Area Based Grant accounted for within General Grants	0	-462	-462
Local Authority Business Growth Initiative Funding	0	-83	-83
	-362	-11,643	-11,281
Budgeted Use of Balances	0	0	280
General Fund Underspend 2008/2009	33,484	32,962	-242
Net Contribution to/(from) Reserves			927
General Fund Deficit			685
Balance b/fwd			-2,691
Balance c/fwd			-2,006

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Assistant Chief Executives

Key

"-" figure denotes a budget underspend or an income budget

"+" figure denotes a budget overspend or an expenditure budget

	2008/2009 Revised Budget £000	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments £000	2008/2009 Outturn (Underspend) / Overspend £000	2008/09 Outturn Variation Due to Technical Pensions Adjustments £000	2008/09 Outturn Variation Due to Other Issues Explained in Narrative £000	Explanatory Note for Key Variations
<u>Chief Executive</u>	312	316	4	0	4	
<u>Director LSP</u>	37	2	-35	0	-35	A project carry forward has been requested to roll forward the underspend on this account to 2009/10 as this represents partner contributions that were not spent in 2008/09
<u>Assistant Chief Executive</u>						
Assistant Chief Executive	0	18	18	-1	19	
Communications	163	152	-11	4	-15	
	163	170	7	3	4	
<u>Head of Performance and Improvement</u>						
Recovery	24	0	-24	1	-25	
Performance	398	386	-12	1	-13	
	422	386	-36	2	-38	
<u>Head of Policy and Community Engagement</u>						
Corporate Manager (Governance and Communications)	87	91	4	0	4	
Civic and Mayoral Expenses	115	117	2	1	1	
Policy	75	73	-2	0	-2	
Overview & Scrutiny	102	114	12	1	11	
Councillor & Managerial Support	988	944	-44	8	-52	Savings on Employees due to vacant secretarial and political assistant posts.
Recovery, Policy and Governance Manager	98	25	-73	1	-74	Savings on Employee costs as a result of the Management Restructure within the organisation and an underspend of the Community Enabling Strategy Budget
Community and Other Grants	1,063	1,055	-8	0	-8	
	603	984	381	-4	385	Funding for Neighbourhood Renewal project of £413k was budgeted for within this service but has been accounted for within General Grants elsewhere within the General Fund Account (as per the requirements of the Statement of Recommended Practice). This has no impact on the overall General Fund Balance. This has been partially offset by a small number of under/overspends on utilities and Supplies and Services
Community Developments						
Emergency Planning	63	67	4	0	4	
	3,194	3,470	276	7	269	
Total Assistant Chief Executives	4,128	4,344	216	12	204	

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Planning and Regeneration

Key

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Director of Planning & Regeneration

Head of Regeneration and Development

Corporate Manager (Regeneration)

Economic Intelligence

Regeneration

Head of Planning

Building Control

Development Control

Corp Man (Development, Building Control, Env Hlth)

Planning Policy & Conservation

Total Director of Planning and Regeneration

2008/2009 Revised Budget £000	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments £000	2008/2009 Outturn (Underspend) / Overspend £000	2008/09 Outturn Variation Due to Technical Pensions Adjustments £000	2008/09 Outturn Variation Due to Other Issues Explained in Narrative £000	Explanatory Note for Key Variations
134	152	18	2	16	
98	96	-2	0	-2	
228	187	-41	2	-43	Savings on the Employee budgets have been achieved as a result of vacant posts within the service.
597	469	-128	10	-138	The service has achieved savings within the Employees budget as a result of vacant posts. These savings have been partially offset by additional costs on the St Johns development site
923	752	-171	12	-183	
171	144	-27	10	-37	The service has achieved net under spends on its Employee budgets of (£185k) as a result of vacant posts. This under spend has been partially offset by a shortfall in income collected of £164k. A number of other small under spends relating to the staff vacancies have been achieved i.e.: staff travel.
501	582	81	12	69	The service has underachieved its income budget as a result of a reduction in the number of applications due to the economic down turn
101	199	98	-1	99	The service incurred staff severance costs as a result of savings made within the 2009/10 budget. These were not anticipated within the budget. In addition consultancy fees were incurred in relation to vacant posts within the Planning Section
1,006	785	-221	6	-227	This budget contains the funding for the Joint Planning Unit. A project carry forward relating to the JPU has been requested of £148k. The remaining under spend relates to under spends on the general Supplies and Services budgets for the service.
1,779	1,710	-69	27	-96	
2,836	2,614	-222	41	-263	

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Finance and Support

Key

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	2008/2009 Revised Budget £000	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments £000	2008/2009 Outturn (Underspend) / Overspend £000	2008/09 Outturn Variation Due to Technical Pensions Adjustments £000	2008/09 Outturn Variation Due to Other Issues Explained in Narrative £000	Explanatory Note for Key Variations
<u>Director of Finance & Support</u>	218	246	28	0	28	
<u>Head of Human Resources</u>						
Corporate Manager (Human Resources)	1,050	1,043	-7	0	-7	
Single Status	65	77	12	-1	13	
Training & Development	380	399	19	0	19	
Programme Delivery	0	0	0	0	0	
	1,495	1,519	24	-1	25	
<u>Head of Finance and Assets</u>						
Asset Management	2,605	2,314	-291	17	-308	The service has achieved significant under spends of its Employee budget as a result of vacant posts. Some of the savings were utilised to employee temporary cover for posts.
	2,183	1,488	-695	9	-704	Income of (£650k) was posted to the accounts of the service in relation to unidentified receipts held on the balance sheet for the financial years 2002/3 to 2005/06. In addition Section 106 monies have been written off to the revenue account for a company that went into administration as could not be traced by Legal Services.
Financial Services	461	480	19	0	19	
Audit	2,306	-231	-2,537	-2315	-222	This account is subject to significant technical accounting adjustments for pensions. The impact of the technical accounting adjustments has been excluded from the outturn variance. The remaining variance is due to a recharge between the HRA and the General Fund for Pension Strain and Added Years costs that has not taken place as this is replaced by the technical accounting adjustments that have been undertaken for pensions.
Non Distributed Costs	112	105	-7	0	-7	
Investments	-1,299	-1,342	-43	0	-43	As a result of a number of vacant properties throughout the year the service under achieved its income budget. This was offset by lower than anticipated NNDR and utility charges on premises. The underspend contains an amount of £32k in relation to income received from a tenant for delapidation settlement. This has been requested as a project carry forward.
Other Buildings & Land	153	132	-21	0	-21	
Corporate Manager (Finance & Asset Management)	2,429	2,604	175	0	175	The appeal relating to the concessionary fares reimbursement rate ruled in favour of the Bus Operators. The financial implication of this ruling is reflected in the adverse variance.
Concessionary Fares						
	8,950	5,550	-3,400	-2289	-1,111	
<u>Head of Customer Services and ICT</u>						
Administrative Services	604	588	-16	2	-18	
	1,446	1,328	-118	1	-119	Additional income of (£51k) has been generated from room bookings, external hire and refreshments. Additional savings have been achieved on NNDR, utility costs and Supplies and Services.
Office Accommodation	110	119	9	2	7	
Corporate Manager (Customer Services)	2,243	2,278	35	21	14	
Customer Access						

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Finance and Support

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	2008/2009 Revised Budget £000	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments £000	2008/2009 Outturn (Underspend) / Overspend £000	2008/09 Outturn Variation Due to Technical Pensions Adjustments £000	2008/09 Outturn Variation Due to Other Issues Explained in Narrative £000	Explanatory Note for Key Variations
Print Unit	-97	-128	-31	1	-32	Net savings were achieved on Employee budgets as a result of vacant posts. In addition savings were achieved as a result of cessation of the pc replacement programme and change to IT leasing arrangements.
	2,170	2,029	-141	11	-152	
Information Technology	90	66	-24	2	-26	
Corporate Manager (Performance & Improvement)	218	203	-15	0	-15	
Telephones						
	6,784	6,483	-301	40	-341	
<u>Head of Procurement</u>						
Procurement	200	172	-28	2	-30	
	200	172	-28	2	-30	
<u>Head of Revenues and Benefits</u>						
	424	684	260	27	233	A number of variations relating to benefits activity and subsidy claim have occurred. The main reason for the net variation is underspends on the Employees budgets relating to vacant posts. These savings have been partially offset by the cost of temporary staff to cover the vacant posts The Head of Service post was vacant for most of the financial year, generating a saving. The service has generated additional income in relation to court costs recoverable for Council Tax and NNDR arrears. The service has also generated savings on employees as a result of vacant posts. These savings have been offset partially by additional costs for discretionary relief that has been awarded for NNDR.
Benefits	90	7	-83	3	-86	
Corporate Manager (Housing Services)	92	40	-52	0	-52	
Revenues						
	606	731	125	30	95	
Total Director of Finance and Support	18,253	14,701	-3,552	-2,218	-1,334	

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Housing - General Fund

Key

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	2008/2009 Revised Budget £000	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments £000	2008/2009 Outturn (Underspend) / Overspend £000	2008/09 Outturn Variation Due to Technical Pensions Adjustments £000	2008/09 Outturn Variation Due to Other Issues Explained in Narrative £000	Explanatory Note for Key Variations
	0	54	54	-2	56	As a result of the restructure of the organisation this was a new post which was not fully funded in 2008/09. It is funded by under spends within the other Senior Management budgets. This is fully funded within the 2009/10 budget
<u>Director of Housing</u>						
<u>Head of Housing Needs and Support</u>						
Call Care	-10	-84	-74	2	-76	The service has generated net additional income as a result of higher than estimated take up of Call Care services.
	626	461	-165	7	-172	The service generated net savings within the Employees budgets of (£88k) due to vacant posts. In addition the service has achieved savings on Supplies and Services in relation to Private Sector Leasing payments.
Targeted Dwellings	424	530	106	10	96	As a result of changes to Housing Benefit rules, the service has been unable to reclaim housing benefit payments in order to recover monies paid out for rent assistance to vulnerable persons. In addition the service has incurred the cost of an Interim Housing Manager that was not included within the budget.
Housing Advice	0	100	100	-3	103	As a result of the restructure of the organisation this was a new post which was not fully funded in 2008/09. It is funded by under spends within the other Senior Management budgets. This is fully funded within the 2009/10 budget
Head of Housing Needs	101	92	-9	0	-9	
Travellers Sites	241	235	-6	1	-7	
Private Sector Housing Standards & Improvements						
	1,382	1,334	-48	17	-65	
<u>Head of Housing Strategy, Investment & Performance</u>		0				
Housing Strategy	164	128	-36	1	-37	
	164	128	-36	1	-37	
Total Director of Housing	1,546	1,516	-30	16	-46	

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Borough Solicitor

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Borough Solicitor

Electoral Services

Land Charges

Legal

Meeting Services

2008/2009 Revised Budget	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments	2008/2009 Outturn (Underspend) / Overspend	2008/09 Outturn Variation Due to Technical Pensions Adjustments	2008/09 Outturn Variation Due to Other Issues Explained in Narrative	Explanatory Note for Key Variations
£000	£000	£000	£000	£000	
245	210	-35	-1	-34	Underachievement of search fee income of £145k as a result of a downturn in search activity. This has been partially offset by a reduction in the costs incurred that relate directly to search activity volume.
-93	-18	75	1	74	
894	919	25	12	13	
270	244	-26	2	-28	
1,316	1,355	39	14	25	

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Environment and Culture

Key

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	2008/2009 Revised Budget	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments	2008/2009 Outturn (Underspend) / Overspend	2008/09 Outturn Variation Due to Technical Pensions Adjustments	2008/09 Outturn Variation Due to Other Issues Explained in Narrative	Explanatory Note for Key Variations
	£000	£000	£000	£000	£000	
Director of Environment & Culture	134	47	-87	5	-92	Savings were achieved on Employees due to the appointment of a Director late in the financial year.
Head of Leisure and Culture						
Events	254	373	119	3	116	The over spend reflects the over spend on the Balloon Festival. This has been partially offset by under spends on Employees due to vacancies.
Corporate Manager (Citizen Engagement)	90	82	-8	0	-8	
	886	835	-51	4	-55	The service has generated additional income from sponsorship, room booking and memento sales. Savings have also been achieved on utilities and fixtures and fittings. These savings have been partially offset by additional employee costs due to a post not budgeted for
Museums						
Arts and Other Activities	119	113	-6	0	-6	
	1,215	1,297	82	-13	95	The service has generated (£286k) additional income mainly due to specific projects and initiatives within the Leisure Centres. This has resulted in additional costs mainly within the Employees, utility costs and Supplies and Services resulting in a net overspend of £95k.
Leisure						
Tourist Information	0	0	0	0	0	
	2,564	2,700	136	-6	142	
Head of Neighbourhood Environmental Services						
Abandoned Vehicles	45	36	-9	0	-9	
Cemeteries	94	98	4	2	2	
	2,209	2,060	-149	2	-151	Savings have been achieved with regards to spot hire of vehicles and vehicle fuels (£131k). Savings have also been achieved on Employee costs as a result in change to working practices and reduced sickness levels.
Domestic Refuse						
	587	370	-217	-1	-216	After the cessation of the Highways Service, budgets for Construction service were estimated. The actual income and expenditure reflect the true nature of the services provided. The service has ceased in 2009/10 due to its high cost.
Construction Services						
Corporate Manager (Streetscene & Property Mainten)	156	128	-28	0	-28	
Public Conveniences	156	172	16	0	16	
	3,267	3,377	110	5	105	The service achieved savings relating to Employees and Premises costs. These savings have been offset by additional costs relating to vehicles for spot hire, contract hire and vehicle fuel. The service has underachieved its income budget as a result of cottage within Abington Park not being rented out.
Parks and Open Spaces						
	2,213	2,280	67	-1	68	The net overspend on the service relates to Employee budgets. The service was allocated a saving target to achieve within its Employee budget that was not achieved. Additional costs were also incurred for the cost of silt removal that is now classified as hazardous waste.
Street Cleaning						
	1	90	89	0	89	The net overspend reflects the cost of running the service for 2 months that was not included within the budget. It was anticipated that the service would be sold in 2007/08 but was not sold until 2nd June 2009.
Trade Refuse						
Westbridge Depot	769	749	-20	3	-23	
	1,404	1,303	-101	9	-110	The service achieved additional recycling income of (£373k) due to improved recycle prices and tonnage. This additional income has been partially offset by additional haulage and vehicle costs.
Recycling						
	10,901	10,663	-238	19	-257	
Head of Public Protection						

Summary of General Fund Controllable Service Budget Outturn Position 2008/09
Director of Environment and Culture

Key

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	2008/2009 Revised Budget	2008/2009 Outturn Actuals - Adjusted for Technical Accounting Adjustments	2008/2009 Outturn (Underspend) / Overspend	2008/09 Outturn Variation Due to Technical Pensions Adjustments	2008/09 Outturn Variation Due to Other Issues Explained in Narrative	Explanatory Note for Key Variations
	£000	£000	£000	£000	£000	
Community Safety	818	590	-228	0	-228	The service was allocated a budget of £257k that was not required. This resulted in an under spend that is reversed out in the remainder of the General Fund Account (see below). 57 Underachievement of licensing income of £97k. This is offset by net under spends on Employees in relation to vacant posts. -121 Net Savings on Employee budgets of (£54k) have been achieved as a result of vacant posts. Grant funding for the Smoke free initiative of (63k) was received but not contained within the budget. -75 Net savings on Employee budgets were achieved of (£22k) due to vacant posts and maternity absence. Additional income was generated relating to drain unblocking fees, air pollution licences and animal welfare licences. An under spend of the sustainability project monies took place. A project carry forward of £22k has been requested in relation to this under spend.
Licensing	-203	-143	60	3	57	
Pest Control	42	39	-3	0	-3	
	459	342	-117	4	-121	
Commercial Services						
	731	655	-76	-1	-75	
Environmental Protection						
Head of Public Protection	0	23	23	-1	24	
Neighbourhood Wardens	638	628	-10	0	-10	
	2,485	2,134	-351	5	-356	
Head of Town Centre Management						Underachievement of car parking income of £131k on Daily Ticket income, £251k on Season Ticket Income, £309k on contract Parking, £81k Advertising Income. Additional costs were incurred for security cash collection charges and temporary staff. 52 External rent received from regular stall holders was underachieved by £83k. This was partially offset by additional income from casual stall holders and lower than anticipated expenditure on skips
Town Centre Management	26	9	-17	1	-18	
	-3,049	-2,178	871	-2	873	
Car Parking						
On-Street Parking	0	0	0	0	0	
Bus Station	312	308	-4	0	-4	
	-222	-169	53	1	52	
Markets						
Bus Shelters	15	15	0	0	0	
	-2,918	-2,015	903	0	903	
Total Director of Environment and Culture	13,166	13,529	363	23	340	

General Fund Controllable Service Revenue Budget

Comparison of 2008/09 Period 10 Forecast Outturn Variance and and Actual Outturn Variance

To assist comparison, the period 10 forecast outturn variance has been adjusted to reflect the year end technical accounting adjustments that are included within the final outturn variance. These include accounting for pensions, changes to provisions for bad debts and insurance, revenue expenditure funded by capital by statute and accounting for area based grants within General Grants on the Income and Expenditure Account.

Key

"-" figure denotes a budget underspend or an income budget or improvement in outturn

"+" figure denotes a budget overspend or an expenditure budget or deterioration in outturn

	2008/2009 Projected Outturn Variance as at Period 10	Technical Accounting Adjustments	2008/2009 Projected Outturn Variance as at Period 10 (Adjusted for Technical Accounting Adjustments)	2008/2009 Final Outturn Variance	Variance	Explanatory Note of the Key Variations Between the Forecast and Actual Outturn Income/Expenditure
	£000	£000	£000	£000	£000	
<u>Assistant Chief Executive</u>						
Chief Executives	4	-1	3	4	1	
Director of Northampton Local Strategic Partnership	-38	1	-37	-35	2	
Assistant Chief Executive	30	4	34	6	-28	
Head of Performance and Improvement	-6	1	-5	-12	-7	
Head of Policy and Community Engagement	-74	824	750	655	-95	A credit was posted to the service for the write back of Roadmenders Bad Debt Provision. Community Enabling Strategy budget was not spent as forecast. Lower than anticipated temporary staff costs were incurred and additional income was received for Far Cotton Resource Centre.
	-84	829	745	618	-127	
<u>Director of Planning and Regeneration</u>						
Director of Planning and Regeneration	0	2	2	19	17	
Head of Regeneration and Development	-108	63	-45	-119	-74	Lower than anticipated consultancy costs
Head of Planning	-129	28	-101	-69	32	
	-237	93	-144	-169	-25	

	2008/2009 Projected Outturn Variance as at Period 10	Technical Accounting Adjustments	2008/2009 Projected Outturn Variance as at Period 10 (Adjusted for Technical Accounting Adjustments)	2008/2009 Final Outturn Variance	Variance	Explanatory Note of the Key Variations Between the Forecast and Actual Outturn Income/Expenditure
	£000	£000	£000	£000	£000	
<u>Director of Finance and Support</u>						
Director of Finance & Support	0	0	0	27	27	
Head of Human Resources	46	15	61	40	-21	
Head of Finance and Assets	-141	-2,602	-2,743	-2,769	-26	
Head of Customer Services and ICT	-204	133	-71	-208	-137	Primarily due to less expenditure on office accommodation than forecast. This includes savings on printing and photocopying, additional room hire income and external rent.
Head of Procurement	1	3	4	-27	-31	
Head of Revenues and Benefits	-528	-387	-915	-292	623	Additional expenditure was incurred due to the increased payment of rent allowances and the increased cost relating to a higher level of Benefits caseload.
	-826	-2,838	-3,664	-3,229	435	
<u>Director of Housing</u>						
Director of Housing	0	-2	-2	54	56	
Head of Housing Needs and Support	40	1,743	1,783	1,679	-104	Additional Call Care income and advertising income for Choiced Based Lettings
Head of Housing Strategy, Investment & Performance	-39	1	-38	-37	1	
	1	1,742	1,743	1,696	-47	
<u>Borough Solicitor</u>						
Borough Solicitor	155	17	172	42	-130	Vacant posts within the Legal Section were not filled due to greater efficiency within the service. In addition the impact of the down turn within the housing market was estimated within previous forecasts and proved to be less severe than forecast.
	155	17	172	42	-130	

	2008/2009 Projected Outturn Variance as at Period 10	Technical Accounting Adjustments	2008/2009 Projected Outturn Variance as at Period 10 (Adjusted for Technical Accounting Adjustments)	2008/2009 Final Outturn Variance	Variance	Explanatory Note of the Key Variations Between the Forecast and Actual Outturn Income/Expenditure
	£000	£000	£000	£000	£000	
<u>Director of Environment and Culture</u>						
Director of Environment and Culture	0	4	4	-86	-90	The variation is due to funding for interim cover of the Director post being allocated to this service, however the actual expenditure in relation to the interim cover has been charged to another account within the General Fund.
Head of Leisure and Culture	19	125	144	267	123	Although the service achieved more income than budgeted, the final income was less than forecast primarily due to lower grant income than forecast. In addition the service incurred honararia and compensation payments that were not included within the previous forecast and enhanced severance costs that will not be funded from capital resources.
Head of Neighbourhood Environmental Services	-24	46	22	-200	-222	The most significant variations in the forecast relate to a net improvement in the position for the Recycling Service of (£113k) due to improved income levels. This was not forecast due to fluctuating prices and tonnage. Another significant variance exists within the Domestic Refuse Service. This has achieved an improved outturn position in comparison to the forecast. The improved outturn is due to lower than forecast vehicle fuel and repair costs and lower costs of temporary staff.
Head of Public Protection	-384	140	-244	-267	-23	
Head of Town Centre Management	995	-20	975	882	-93	Improved income on daily tickets of (£66k) compared to forecast. The service also incurred additional underspends on utilities and NNDR that were not forecast.
	606	295	901	596	-305	
Total within Budget Manager Control	-385	138	-247	-446	-199	

Summary of Reserves 2008/09

Reserve	Analysis of Transfers to and Transfers (from) Reserves					
	Balance 01/04/08	Reallocation of Reserves	Earmarked 2008/09	Unearmarked Reserves	Less Actual Use of Reserves Approved	Balance 31/03/09
	£000	£000	£000	£000	£000	£000
<u>Corporate Initiatives</u>						
Unallocated Approved	699	(112)		(360)		227
Fish Market		5			(5)	0
Delapre Abbey	26	27			(27)	26
Conditional funding for Regen feasibility studies - Leisure Provision						
Leisure Provision feasibility study	25					25
Car Parking feasibility study	30					30
Conditional funding for Regeneration feasibility studies	30				(10)	20
Greyfriars Bus Station Demolition Appraisal	5				(5)	0
St John's Master plan	11	(8)			(3)	0
MKSM Contribution		5			(5)	0
Market Square		20				20
Delapre Abbey	3				(3)	0
Water works in Links View	7				(7)	0
Beckets Park and Midsummer Meadow Waterside Enhancements	50				(50)	0
Flood Investigation - Links View		10			(7)	3
Market Square - Leisure		27			(27)	0
Fish Market		20			(20)	0
Chamber Business Alliance		6			(6)	0
	886	0	0	(360)	(175)	351
<u>Service Improvement Reserve</u>						
Unallocated	102	986			(88)	1,000
Planning Improvements	28				(28)	0
Legal - Employment Solicitor	25				(25)	0
Performance Officers	60				(60)	0
Member Training		4			(4)	0
Culture Change Programme		10			(10)	0
	215	1,000	0	0	(215)	1,000
<u>General Earmarked Reserve</u>						
St Peters Way Car Park	35	0	2	0	0	37
Restructuring	500	0	0	0	(114)	386
Car Parks	0	250	0	0	0	250
Concessionary Fares	0	0	0	510	(200)	310
Premia Adjustment to General Reserve	1,279	(1,279)				0
Envelope / Insert	22				(22)	0
VFM Work	25				(25)	0
Reconciliations	30				(30)	0
Pay & Grading	145			800		945
Legal Fees on Disposal of Land	50				(50)	0
Interim Support	50				(50)	0
Office Moves		100				100
Budget Gap		364		(113)		251
Utilities Contingency						0
Pension Strain Costs			590			590
Joint Planning Unit			138			138

Reserve	Analysis of Transfers to and Transfers (from) Reserves					
	Balance 01/04/08	Reallocation of Reserves	Earmarked 2008/09	Unearmarked Reserves	Less Actual Use of Reserves Approved	Balance 31/03/09
	£000	£000	£000	£000	£000	£000
Hazelrigg House			32			32
<u>General Earmarked Reserves Continued</u>						
LSP			38			38
NAPS			12			12
Sustainability			22			22
Museum Tills			3			3
Central Area Action Plan			73			73
Training			25			25
	2,136	(565)	935	1,197	(491)	3,212
Building Maintenance	676	0	0	(176)	0	500
Benefits Claw back	1,300	(496)	0	(804)	0	0
Subsidy Equalisation	550	0	0	(50)	0	500
Insurance Reserve	2,236	(400)	192	0	(51)	1,977
NTR (Core Business Systems)	500	1	0	0	(332)	169
Debt Financing	0	460	0	0	0	460
Arts	23	0	0	0	0	23
Total (Excluding HRA Reserve)	8,522	0	1,127	(193)	(1,264)	8,192